#### MEMORANDUM OF UNDERSTANDING

#### between

## THE UNION DES ASSOCIATIONS EUROPEENNES DE FOOTBALL (HEREAFTER UEFA)

and

#### THE EUROPEAN CLUB ASSOCIATION (HEREAFTER ECA)

#### Whereas:

- UEFA is the governing body for football at European level in accordance with FIFA and UEFA Statutes;
- ECA is the association representing the interests of football clubs at European level in accordance with its Statutes;
- UEFA and ECA wish to continue to promote unity among all stakeholders in European football and take care of specific matters of concern to club football;
- UEFA and ECA have concluded Memorandums of Understanding on 21 January 2008, 22 March 2012 and 24 March 2015, with which they established the basis for their co-operation;
- UEFA and ECA wish to continue and reinforce their relationship, by implementing a new arrangement, in accordance with the principles set out in this Memorandum of Understanding, which supersedes the 2015 Memorandum of Understanding as from the date of its entry into force;
- The Statutes of UEFA foresee that UEFA may recognise groups representing the interests of stakeholders in European football, provided they are constituted in a democratic, open and transparent manner and share UEFA values;
- The Statutes of ECA envisage an on-going cooperation and dialogue between ECA and UEFA for the purpose of reaching common agreement in relation to matters of concern to European professional club football.

NOW THEREFORE, UEFA and ECA (hereinafter "the Parties") agree to enter into this **Agreement**.

# A BASIS OF COOPERATION

The basis for this Agreement is as follows:

A.1 UEFA recognises ECA as the sole body representing the interests of clubs at European level and ECA recognises (i) UEFA as the governing body of football at European level and (ii) FIFA as the governing body of football at Worldwide level (the recognition of FIFA subject to Articles E.7 and E.8 of this Agreement);

A.2 UEFA and ECA undertake to strengthen their cooperation and dialogue as regards matters of importance to European club football;

A.3 UEFA and ECA share the following values and principles:

- a commitment to the principle of solidarity as a key element necessary for the healthy and balanced development of football;
- a commitment to ensure that standards and principles of good governance, such as accountability, democracy, stakeholder participation/representation and transparency are firmly embedded within football governance structures;
- o a commitment to open and balanced sporting competitions;
- the recognition of the specific nature of sport and therefore the proper autonomy of its governing bodies as generally recognised;
- a commitment to protect and develop a large and healthy professional football sector;
- a commitment to invest in and promote the training of young talented players in the long-term interest of football;
- a commitment to ensure that players benefit from suitable education pathways throughout their sporting careers;
- a commitment to fair play and to the fight against racism, doping, violence, match-fixing and corruption in football.
- A.4 More specifically, the Parties recognise that:
- both national team and club football provide substantial benefits to players, clubs, leagues and associations;
- full and loyal participation of players and clubs in national and international competitions, is essential to support the existence of a large and healthy professional football sector;

- it is important to promote the training and development of players and to maintain competitive balance in the interests of the sport and the public;
- there is a need to preserve the values of sport and, in particular, to protect its integrity;
- there is a need to find the right balance between labour legislation and the specific characteristics of football, for example through the vehicle of social dialogue and/or collective bargaining agreements;
- sports related disputes shall be resolved within appropriate sports and dispute resolution structures;
- strong national championships as well as the international competitions organised by UEFA are vital for the on-going and healthy development of football;
- o national and UEFA club competitions are integrally linked to one another.

## **B** OBJECTIVES OF COOPERATION

To protect and promote these values and principles, the Parties agree:

B.1 to promote cooperation, friendly relations and unity between UEFA and ECA in the interests of European football and in accordance with the existing framework of UEFA and FIFA (the recognition of FIFA subject to Articles E.7 and E.8 of this Agreement);

B.2 to safeguard the balanced evolution of European football, both domestically and internationally, in accordance with the principles of solidarity and integrity of competition;

B.3 to ensure that the views of the clubs are properly represented in the decision-making process in European football structures.

## C UNDERTAKINGS OF UEFA

To facilitate cooperation and achieve the shared objectives set out in this Agreement, UEFA undertakes as follows:

C.1 to recognise ECA as an established employers' organisation in European club football and the sole body representing the interests of club football at European level on the basis of its Statutes as approved on 4 September 2017 (including any future amendment that UEFA considers consistent with the objectives and principles of this Agreement); C.2 to involve ECA in UEFA's decision-making process, in application of commonly agreed good governance principles, as follows:

- ECA representation in the UEFA Executive Committee (hereinafter the "UEFA ExCo"): ECA shall elect 2 full members for the UEFA ExCo, in accordance with the UEFA Statutes;
- ECA representation in the Professional Football Strategy Council (hereinafter "PFSC"): ECA shall appoint the 4 members of the PFSC representing the clubs;
- Club Competitions Committee (hereinafter "CCC"): the members shall 0 be representatives of clubs nominated by ECA (according to a process to be agreed by the Parties) and ratified by the UEFA ExCo (except for the chairman and two deputy chairmen who shall be members of the UEFA ExCo). Whilst the participation in the CCC of any members representing other stakeholders is subject to agreement between the Parties, ECA confirms its approval of the current representative of the European Leagues in the CCC until the end of the UEFA Organs and Bodies cycle 2019-23. It is furthermore agreed that any matter having a material impact on UEFA club competitions (such as proposed changes to the format or distribution models of UEFA club competitions or to any regulation on UEFA club competitions or any other relevant financial or marketing matters) shall be submitted to, and reviewed by, the CCC, which shall then present its conclusions/findings/position to the UEFA ExCo for a final decision in accordance with the UEFA Statutes. Should the UEFA ExCo disagree with the conclusions/findings/position presented by the CCC, then the UEFA ExCo shall refer the issue back to the CCC for further consideration with the request to make a new proposal. In case of a "dead-lock situation", the UEFA President and the ECA Chairman shall discuss a solution in good faith and, if they cannot reach any agreement, the status quo shall continue to apply, unless because of imperative reasons an amendment cannot be delayed any further (whereas in such urgent cases, only preliminary decisions can be taken). Finally, the CCC shall be consulted on any other matter having an impact on club competitions, including disciplinary matters;
- UEFA Club Competitions SA (hereinafter "UCC SA"): the UCC SA advises on all current and future business matters in relation to UEFA club competitions reporting directly to the CCC on these matters. The rights and duties of the Parties, as well as their representation in the organs of the UCC SA, are set out in documents agreed between the Parties including the Statutes of the UCC SA adopted and approved on 17 May 2017 and the Shareholders' Agreement dated 2 June 2017;
  - as from the start of the UEFA Organs and Bodies cycle 2019-23, ECA representation in UEFA structures shall be extended to more bodies, committees or working groups where club representation is relevant, in particular the Players' Status, Transfer and Agents and Match Agents Committee, the Club

Licensing Committee, the Legal Committee, the Football Committee, the Stadium and Security Committee and the Women's Football Committee. In these UEFA bodies, committees or working groups where it participates, ECA shall be granted full membership. The ECA representatives will be appointed by the UEFA ExCo upon nomination by ECA. UEFA undertakes to consider appointing, when deemed relevant, club representatives to other UEFA bodies, committees or working groups;

C.3 to support at FIFA level the introduction of a so-called "Medical Protocol" to be agreed between the Parties and approved by FIFA, governing the duties and communication between doctors of national teams and clubs with regard to players released to the national teams; if not approved by FIFA, then with respect to the European Football Family;

C.4 to distribute every four years an amount (hereinafter the "Distribution Amount") - generated by UEFA from the UEFA European Football Championship (hereinafter the "UEFA EURO<sup>™</sup>") and national team football in general - to National Associations for them to pass on to their clubs who have contributed to the successful staging of a UEFA EURO<sup>™</sup> or national team football in general. Unless otherwise agreed by the Parties, the Distribution Amount shall be allocated and distributed in accordance with the rules and methodology as approved by the UEFA ExCo in September 2014 for application to the UEFA EURO 2016<sup>™</sup>. The Parties can agree on new specific distribution criteria based on fair and democratic principles, prior to the UEFA EURO 2020<sup>™</sup> final tournament. For the avoidance of doubt, the Distribution Amount as well as the FIFA Club Protection Programme mentioned in Article C.11 below, cover any and all claims of a club, including insurance and any other matter related to the participation of players of European National Associations and, for the insurance part, also of non-European National Associations in national team competitions and friendly matches;

For the avoidance of doubt, there will be no additional payments from UEFA or any European National Association in relation to the release, insurance (for the insurance part also from non-European National Associations) or participation of players in national teams. The foregoing does not limit the right of European National Associations to agree with their clubs on revenue sharing schemes on a pure domestic basis.

For the UEFA EURO  $2020^{TM}$  the Distribution Amount will be 8% of the gross revenue from the UEFA EURO  $2020^{TM}$  final tournament, with a minimum of EUR 200 million.

For the period after UEFA EURO 2020<sup>™</sup>, the Distribution Amount will be:

- o 8% of the gross revenue from the UEFA EURO 2024<sup>™</sup> final tournament, with a minimum of EUR 200 million; and
- an amount equivalent to 4% of the gross revenue from the UEFA Nations League (2020/21 and 2022/23), with a minimum of EUR 40 million;

C.5 to respect the international match calendar as per Annex 2 of this Agreement (hereinafter the "International Match Calendar"), including Annex 1 of the FIFA Regulations on the Status and Transfer of Players (hereinafter the "FIFA RSTP"), as currently in force. Articles E.4 and E.7 of this Agreement remain reserved;

C.6 to ensure, also with the involvement of FIFA where appropriate, that National Association members of UEFA will comply with the FIFA and UEFA rules regarding club matters and player release. In particular, to undertake good faith efforts to ensure that European National Associations do not call up players to their national teams prior to the applicable release dates;

C.7 to schedule and/or approve all national team matches (official and friendlies) in accordance with the International Match Calendar;

C.8 to safeguard the principle of central marketing by UEFA and redistribution of club competition revenues to the participating and non-participating clubs for cycle 2018/21 as jointly agreed by the Parties in accordance with Annex 1 of this Agreement and ratified by the UEFA ExCo on 25 February 2018 (see Annex 1). Any changes for cycle 2021/24 shall be agreed in full compliance with the competences and procedures relating to the CCC and the UCC SA as set out in Article C.2 of this Agreement;

C.9 to acknowledge that ECA will be financed with the surplus from the UEFA Champions League (hereinafter "UCL") available for distribution to the clubs;

C.10 to invite representatives of ECA to UEFA's Congress as observers;

C.11 to take over, at any moment and with regard to national team matches played by players registered with a club of a European National Association, the FIFA Club Protection Programme at the same conditions as applied in accordance with the FIFA Circular Letter 1656 of 20 December 2018 and its

enclosed Technical Bulletin, should FIFA discontinue it for any reason. In such cases, the Parties shall discuss in good faith the potential costs implications.

## D UNDERTAKINGS OF ECA

To facilitate cooperation and to achieve the shared objectives set out in this Agreement, ECA undertakes as follows:

D.1 to recognise UEFA as the governing body of football at European level in accordance with its Statutes;

D.2 to organise itself as an association which is open (i.e. to clubs of all UEFA member associations), democratic (in line with its current Statutes) and transparent (i.e. clear and non-confrontational objectives in its Statutes) and to inform UEFA in advance with respect to any amendment to the ECA Statutes in order to ensure and maintain consistency with the objectives and principles established under this Agreement;

D.3 to ensure that none of its member clubs participate with any of its teams in any competition that is not organised or recognised by UEFA/FIFA;

D.4 to ensure that its member clubs are not members of any other association or grouping involving clubs from more than one country (i.e. one National Association);

D.5 to ensure that its member clubs withdraw support and cease to be party to any existing legal proceedings, and not to support or be party itself to any existing legal proceedings, against UEFA and/or any other European National Associations (the latter does not concern purely domestic relations between National Associations and their clubs) brought by themselves or any association or grouping as mentioned in point D.4 above, in particular as regards the player release rule;

D.6 to ensure that its member clubs and itself support national team competitions and comply with the content of FIFA Regulations on release of players currently in force as stipulated in Articles E.7 and E.8 of this Agreement; and make no further claims (a) in relation to the cost of insurance of players against UEFA and/or any National Association or (b) in relation to any other matter relating to the release or participation of players to European national teams in general against UEFA and/or any European National Associations for all matches foreseen in the International Match Calendar. For the avoidance of doubt, the obligations of ECA and all its member clubs to comply with the FIFA Regulations on release of players (currently in force) as per this Article D.6 do apply independently on whether said FIFA Regulations on release of players are declared – partially or fully – null and void by any court;

D.7 to undertake good faith efforts in supporting the release, by its member clubs, of players for the UEFA age-limited national team competitions including for final tournaments which are scheduled on dates outside the International Match Calendar, provided that the relevant release dates would not conflict with competitions in which ECA member clubs are involved;

D.8 to respect the International Match Calendar, including Annex 1 of the FIFA RSTP, as currently in force. Articles E.4 and E.7 of this Agreement remain reserved;

D.9 to accept the principle of central marketing by UEFA and redistribution of club competition revenues to the participating and non-participating clubs for cycle 2018/21 as jointly agreed by the Parties as per Annex 1 of this Agreement and ratified by the UEFA ExCo on 25 February 2018 (see Annex 1). Any changes for cycle 2021/24 shall be agreed in full compliance with the competences and procedures relating to the CCC and the UCC SA as set out in Article C.2 of this Agreement;

D.10 to ensure that itself and its member clubs adhere to the UEFA Club Licensing and Financial Fair Play Regulations and accept their implementation and enforcement through UEFA;

D.11 to adhere to the UEFA and the FIFA Statutes and regulations (regarding FIFA, subject to Articles E.7 and E.8) and to recognise the Court of Arbitration for Sport (hereinafter "CAS") as the sole competent body to decide on sports related disputes (in particular disputes related to Club Licensing and Financial Fair Play, disciplinary matters, to the participation in or exclusion from competitions and to the players release rules) between ECA, its member clubs and UEFA (and its members), including for provisional or super-provisional measures, to the explicit exclusion of any State court;

D.12 to acknowledge that compliance with all these conditions is necessary for ECA to be recognised as the sole body representing club interests at European level and therefore as qualified to participate in the UEFA decisionmaking process and, accordingly, to ensure that all member clubs of ECA comply with all the conditions contained in this Agreement;

D.13 to invite representatives of UEFA to its General Assembly as observers.

## E JOINT UNDERTAKINGS

E.1 The ECA commits that all its clubs comply with the provisions of this Agreement (including its Annexes) and UEFA commits that all its member

associations comply with the provisions of this Agreement (including its Annexes).

E.2 The Parties agree to continue to cooperate for the further development of UEFA Club Licensing and Financial Fair Play which is an initiative undertaken in a collaborative manner to protect the viability, sustainability and benefit of European club football as a whole.

E.3 The Parties agree in particular to the International Match Calendar, including Annex 1 of the FIFA RSTP, as currently in force.

E.4 The Parties agree that the rules for the release of players to the national teams and the International Match Calendar, with which they agree to comply, are as specified in Annex 1 of the current FIFA RSTP and Annex 2 of this Agreement, respectively. Should FIFA unilaterally amend the above rules and/or calendar and either of the Parties could not agree to the new rules and/or calendar, the Parties hereby agree to continue to comply with the current rules and the International Match Calendar, respectively, for the European clubs and the National Association members of UEFA.

E.5 The Parties agree that the framework of the UEFA club competitions for cycle 2018/21 (format, access list, club coefficient, revenue distribution) shall remain unchanged. The Parties acknowledge that the format and the access list of the UEFA club competitions in the cycle 2021/24 shall be as approved by the UEFA ExCo on 2 December 2018, notably with three competitions of 32 teams each, i.e. UCL, UEFA Europa League (hereinafter "UEL") and a third competition. Further relevant elements such as weekly calendar, club coefficient system, revenue distribution and solidarity models, name and brand of the third competition and commercial strategy shall be agreed in full compliance with the competences and procedures relating to the CCC and the UCC SA as set out in Article C.2 of this Agreement.

E.6 The Parties agree to work together to further improve the football calendar after 2024, in a strategic and holistic perspective, taking the overall future scenarios of European football into account in a way which is beneficial for the balanced development of football as a whole, between domestic and European, club and national team competitions. The key objectives of this review will be: enhanced harmonisation and separation between club and national team competitions; general release of pressure on the calendar, allowing for proper rest and training periods for players.

E.7 The Parties agree that, if the agreement currently in place between FIFA and ECA, expiring on 31 December 2022, is not extended or renewed or is for some reason otherwise terminated, ECA and its member clubs will not – either on the basis of this Agreement or of any other agreement to be concluded in the future between the Parties – be bound to comply with the FIFA Regulations

on players release with regard to the release of players for non-European National Associations, after the expiry date or the date of termination (as applicable) of such agreement. For the avoidance of doubt, this Agreement continues to apply in full, in particular with regards to all matches (e.g. European Qualifiers, UEFA Nations League, friendlies etc.) of European National Associations played on dates specified in the International Match Calendar, until the expiry of this Agreement. The Parties thus underline that the FIFA Regulations on players release and the International Match Calendar will be complied with by the ECA and its member clubs with regard to European National Associations until the expiry of this Agreement, even if the agreement between FIFA and the ECA is no longer in force (or is not extended or renewed) and even in the case that the FIFA RSTP should be declared partially or fully - null and void. In other words, for the mentioned matches of European National Associations, ECA and its member clubs will comply with the FIFA RSTP rules currently in force independently of whether such rules have been declared null and void or not.

E.8 For the avoidance of doubt, in case the agreement with FIFA is not extended or renewed or if it is for some reason otherwise terminated (within the meaning of Article E.7), this Agreement shall not serve as a legal basis to oblige ECA and its member clubs towards FIFA and the non-European National Associations (a) to acknowledge any FIFA rules and regulations including FIFA's decisions/changes to the International Match Calendar, nor (b) to be integrated in FIFA structures or to take part in FIFA club competitions, other than agreed between UEFA and ECA in this Agreement or otherwise agreed between the Parties (in particular in accordance with Article C.2 above). It is for example agreed between UEFA and ECA that the FIFA rules which are necessary for the good running of football (such as e.g. the FIFA RSTP) will continue to apply in the relation between ECA and its members and UEFA and the European National Associations, respectively. This applies for instance also until the expiry of this Agreement, to the release of players of ECA members to European National Associations for any competition to which the European National Associations will participate.

E.9 The Parties acknowledge and agree that they have a core responsibility to strengthen good governance practices to ensure the healthy evolution of football in Europe. Accordingly, the Parties agree to promote good governance models in National Associations, which includes stakeholder participation/representation, and in particular clubs, in the decision-making process. Equally, the Parties will promote the development and implementation of good-governance standards at club level. The Parties will discuss in good faith the most appropriate actions to be jointly undertaken in this regard.

E.10 The Parties commit to work together in good faith to abide by the socalled "Principle of Equal Rights" between UEFA and ECA member clubs regarding the use of UEFA club competition delayed media rights on their respective platforms, which was agreed for the 2018/21 cycle. E.11 The Parties acknowledge and agree that the integrity of football is of paramount importance to its continuing credibility and attractiveness. Accordingly, the Parties will strengthen their efforts in the fight against threats to football such as violence, match-fixing and doping to ensure a positive future for the sport across the continent.

E.12 The Parties agree to fully comply with the Shareholders' Agreement dated 2 June 2017 entered into between them in relation to the UCC SA (as in effect at any given time).

- E.13 The Parties agree to inform each other in due time if and when:
  - UEFA envisages introducing (or is approached by any third party about the possibility of introducing) any new national team competition or envisages amending (or is approached by any third party about the possibility of amending) the format of an existing national team competition; and
  - ECA is approached by any third party about the possibility of introducing any new or amended club competition.

In such circumstances, the Parties shall properly consult and engage with each other in order for their respective interests and views to be taken into account before any such new or amended competition is approved.

## F ENTRY INTO FORCE, AMENDMENTS AND DURATION

F.1 This Agreement shall enter into force at the date it is validly signed by the Parties.

F.2 Amendments to this Agreement shall be agreed by both Parties and shall be in writing.

F.3 For the avoidance of doubt, none of the above undertakings, acknowledgements or any other provision of this Agreement will enter into force before the signature nor exceed the duration of this Agreement.

F.4 The term of this Agreement will run until 31.7.2024 and cover in particular the UEFA EURO  $2020^{TM}$  UEFA EURO  $2024^{TM}$  and all matches played by European National Association teams until 31.7.2024. In due time prior to the end of the term, the Parties will decide on an extension.

F.5 The Parties have the right to terminate the Agreement with effect from the end of a UEFA club competition season in case of a substantial breach of this Agreement without having been remedied within a reasonable period of time as well as in case the UEFA ExCo issues a decision which has a material impact on UEFA club competitions against a conclusion/finding/position of the CCC presented by the CCC to the UEFA ExCo in accordance with Article C.2 above. For the avoidance of doubt, in such a case the payment foreseen in Article C.4 above regarding any UEFA EUROs and/or other national team competitions or matches taking place after the effective date of the termination of this Agreement will not be due. For the avoidance of doubt, the termination right as per this Article F.5 does not limit or exclude any other right that either party may have under the applicable rules.

F.6 The Parties agree that, following the expiry of this Agreement, they generally intend to continue their cooperation on the basis of this Agreement, unless there are considerable changes in circumstances or the Parties decide otherwise.

F.7 It is the common understanding of the Parties that in order to benefit from the provisions of this Agreement, in particular as regards the payments set out in Article C.4 above, any club (whether or not a member of the ECA) must comply with the conditions contained in this Agreement. In this respect, any club wishing to receive payments for its contribution to the success of international competitions, and in particular the successful staging of the UEFA EURO<sup>™</sup>, will be required to confirm to UEFA that it accepts and complies with the principles established in this Agreement.

## G APPLICABLE LAW AND JURISDICTION

This Agreement is a binding agreement and shall be governed by substantive Swiss law. Disputes arising out of this Agreement between UEFA and the ECA (and/or its member clubs) shall exclusively be decided by the CAS, Court of Arbitration for Sport, in Lausanne (Switzerland).

Place, date	
For UEFA:	For ECA:
Aleksander Čeferin, President	Andrea Agnelli, Chairman

Annex 1: Model of redistribution of club competition revenues

Annex 2: International Match Calendar

## ANNEX 1

## MODEL OF REDISTRIBUTION OF CLUB COMPETITION REVENUES

- 1. The UEFA club competition revenues consist of all revenues generated by:
  - a. The Commercial Rights, as defined in art. 2.01. a. of the UCL and UEL regulations, 2018/21 cycle;
  - b. The sales of ticketing and hospitality packages of the UCL, UEL finals and the UEFA Super Cup match (hereinafter "SCUP").
- 2. In each football season, from the revenues mentioned in paragraph 1 above, the following deductions are operated:
  - a. an amount corresponding to the organisational and administrative costs, as validated by UEFA and UCC SA/CCC;
  - b. 7% of the gross amount, to be distributed to:
    - i. clubs not participating in the UCL or the UEL group stage (4%, with a guaranteed minimum of €120m);
    - ii. clubs eliminated in the qualifying rounds of the UCL or UEL (3%, with a guaranteed minimum of €84m).
- 3. The amounts mentioned in paragraph 2 are withheld by UEFA, which takes care of all costs related to the organisation of the competitions and any related sales. The CCC defines details related to the solidarity payments to clubs listed under paragraph 2.b and submits a recommendation to the UEFA ExCo for validation.
- 4. The net revenue resulting after deduction of the amounts under paragraphs 2.a and 2.b is allocated as follows:
  - a. 93.5% to clubs participating in the UCL as from the group stage (with an amount set aside for the UCL play-offs and the SCUP) and in the UEL as from the group stage, in the following proportion:
    - i. 80% to UCL;
    - ii. 20% to UEL;
  - b. 6.5% to UEFA.
- 5. From the UCL club share calculated in accordance with paragraph 4 above, €50m is deducted and added to the UEL club share and €10m is deducted and added to the amount available for solidarity payments to clubs eliminated in the qualifying rounds of UCL or UEL.
- 6. The CCC defines the detailed distribution of amounts to the clubs, in their respective competitions, and submits a recommendation to the UEFA ExCo for validation.

The redistribution and solidarity model for 2021/24 cycle will need to reflect that there will be 3 UEFA club competitions of 32 teams each, with the creation of a third competition. This shall be agreed in full compliance with the competences and procedures relating to the CCC and the UCC SA as set out in Article C.2 of this Agreement

# ANNEX 2

## INTERNATIONAL MATCH CALENDAR

- 1. The international match calendar for the period 2018-2024 is the one in force on the date of this Agreement (as per the terms of FIFA Circular 1653 of 19 November 2018). More notably, international windows are as follows:
  - <u>2018:</u>
    - o 19 27 March
    - o 14 June 15 July 2018 FIFA World Cup
    - o 3 11 September
    - 8 16 October
    - o 12 20 November
  - <u>2019</u>
    - o 5 January 1 February 2019 AFC Asian Cup
    - o 18 26 March
    - o 3 11 June
    - June July Africa Cup of Nations
    - o 14 June 7 July CONCACAF Gold Cup & Copa América
    - o 2 10 September
    - o 7 15 October
    - o 11 19 November
  - <u>2020</u>
    - o 23 31 March
    - o 1 9 June (non UEFA confederations)
    - o 12 June 12 July UEFA EURO & Copa América
    - o 31 August 8 September
    - o 5 13 October
    - o 9 17 November
  - <u>2021</u>
    - o 22 30 March
    - o 31 May 8 June
    - June July Africa Cup of Nations & FIFA Confederations Cup
    - o 2 25 July CONCACAF Gold Cup
    - o 30 August 7 September
    - o 4 12 October
    - o 8 16 November
  - <u>2022:</u>
    - o 21 29 March
    - o 30 May 14 June
    - o 19 27 September

- 21 November 18 December 2022 FIFA World Cup (Release of players 14 November)
- <u>2023</u>
  - o 20 28 March
  - o 12 20 June
  - June July Africa Cup of Nations
  - o 26 June 16 July CONCACAF Gold Cup
  - o 4 12 September
  - o 9 17 October
  - o 13 21 November
- 2024
  - o 18 26 March
  - 3 11 June (non UEFA confederations)
  - o June July UEFA EURO & Copa América
  - o 2 10 September
  - o 7 15 October
  - o 11 19 November
- 2. The final tournament of the UEFA EURO 2020<sup>™</sup> will be played between 12 June and 12 July 2020. The dates of the final tournament of the UEFA EURO 2024<sup>™</sup> will be determined accordingly, *mutatis mutandis*, by UEFA, in the period June/July 2020.