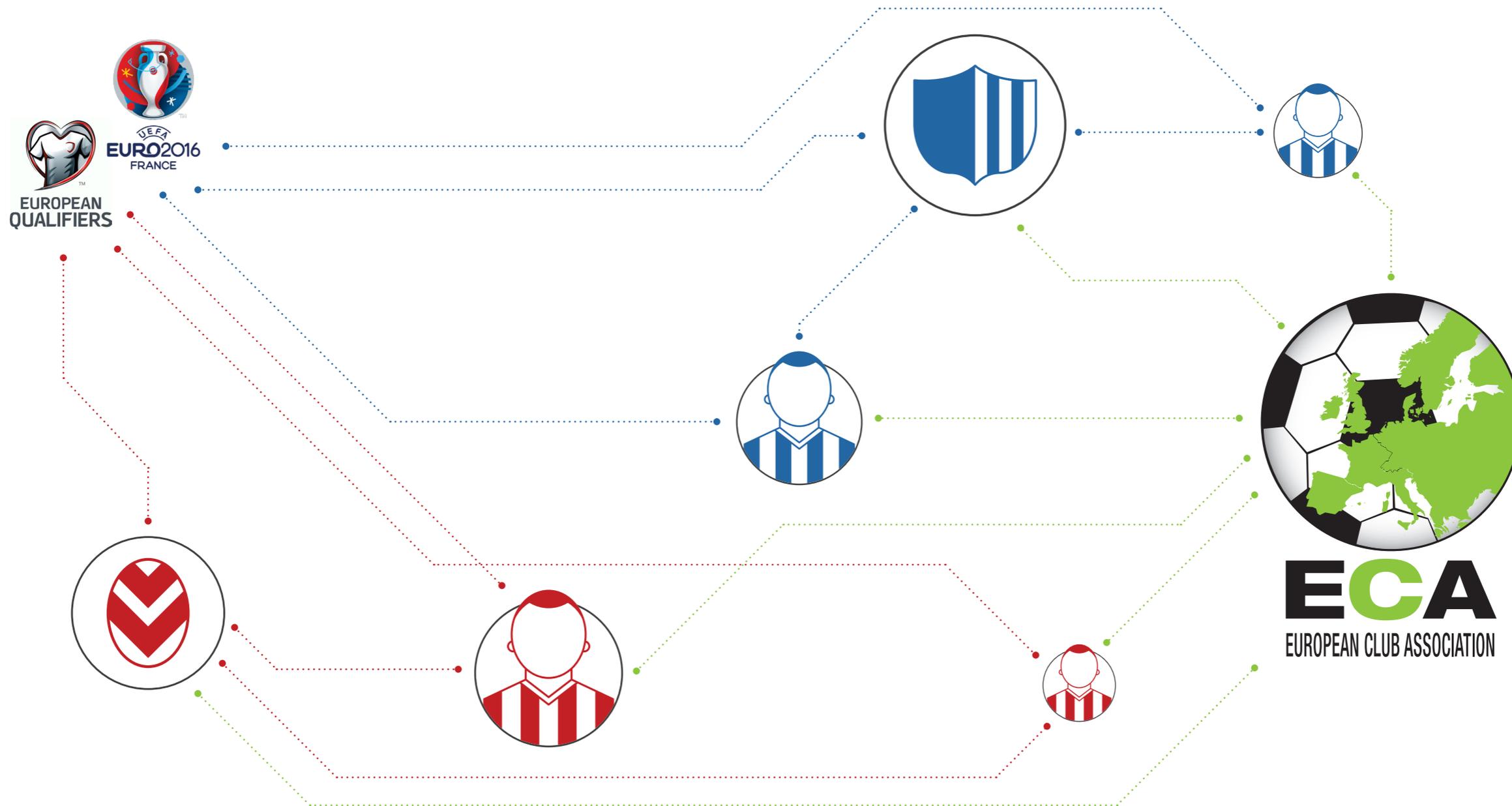


ECA RESEARCH

PARTICIPATION OF CLUBS IN THE BENEFITS OF THE UEFA EURO 2016



INTRODUCTION

Football clubs are investing substantial resources in the development of players. Players, who eventually play for their national team and contribute to the sporting and financial success of international football.

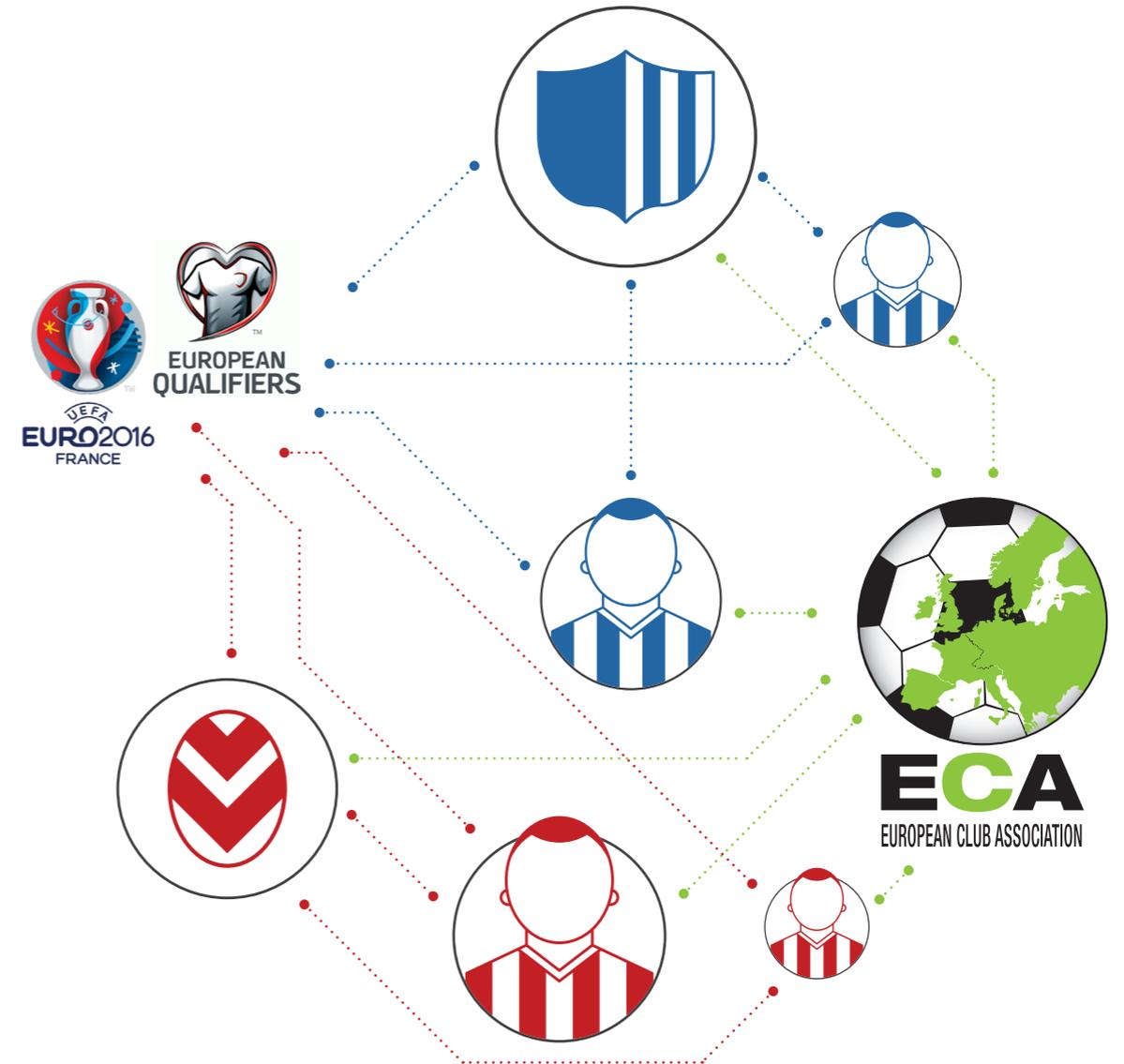
As per FIFA regulations, it is mandatory for clubs to release their players for national team duty on official match dates, such as the European qualifiers and the final UEFA EURO tournament. In order to recognise the important contribution of European clubs to the success of national team football, they are, since 2008, entitled to a share of the total UEFA EURO revenues.

More precisely, as agreed in the 2012 Memorandum of Understanding between ECA and UEFA, an amount of €150m from the UEFA EURO 2016 revenues was made available for distribution to clubs which contributed to the success of the European qualifiers and the final tournament. The distribution mechanism is identical to the one applied for the UEFA EURO 2012 in Poland and Ukraine, which saw 575 clubs benefit from the total amount of €100m.

Overall, 641 clubs from 54 National Associations were deemed eligible to receive a share of the benefits from the UEFA EURO 2016, representing an increase of 11.5% from the UEFA EURO 2012. The total number of clubs also includes clubs that are not playing in their domestic top division and clubs from National Associations whose national team did not participate in the final competition.

This ECA Research, based on the official lists as provided by UEFA*, analyses and showcases the key facts and figures of the club benefits from the UEFA EURO 2016.

*Official lists as provided by UEFA on 31 October 2016



DISTRIBUTION MODEL

The total amount available for distribution to clubs (€150m) is split between the Qualification Phase (€50m) and the Final Tournament (€100m). A leftover from the UEFA EURO 2012 (€744'937) is added to the amount for the Qualification Phase.

€150m

Total amount available for distribution to the clubs



€50m

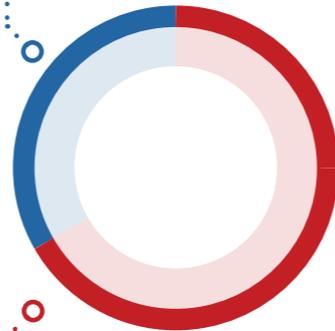
Qualification Phase for UEFA EURO 2016

+



€744'937

Leftover amount from the UEFA EURO 2012



€100m

UEFA EURO 2016 Final Tournament

DISTRIBUTION MODEL

QUALIFICATION PHASE

For the Qualification Phase (seasons 2014/15 & 2015/16), the concept is to reward the release of players. Each club that released a player to the national team for a qualification match is entitled to receive a fixed amount per player per match. This applies to all players (max. 23) who appeared on the match sheet of a UEFA EURO 2016 qualification match, regardless of whether their national team qualified for the Final Tournament or not.



Average amount per player per match (€)



€3'536

NA with 12 matches
(incl. Play-Off Matches)

€4'307

NA with 10 matches

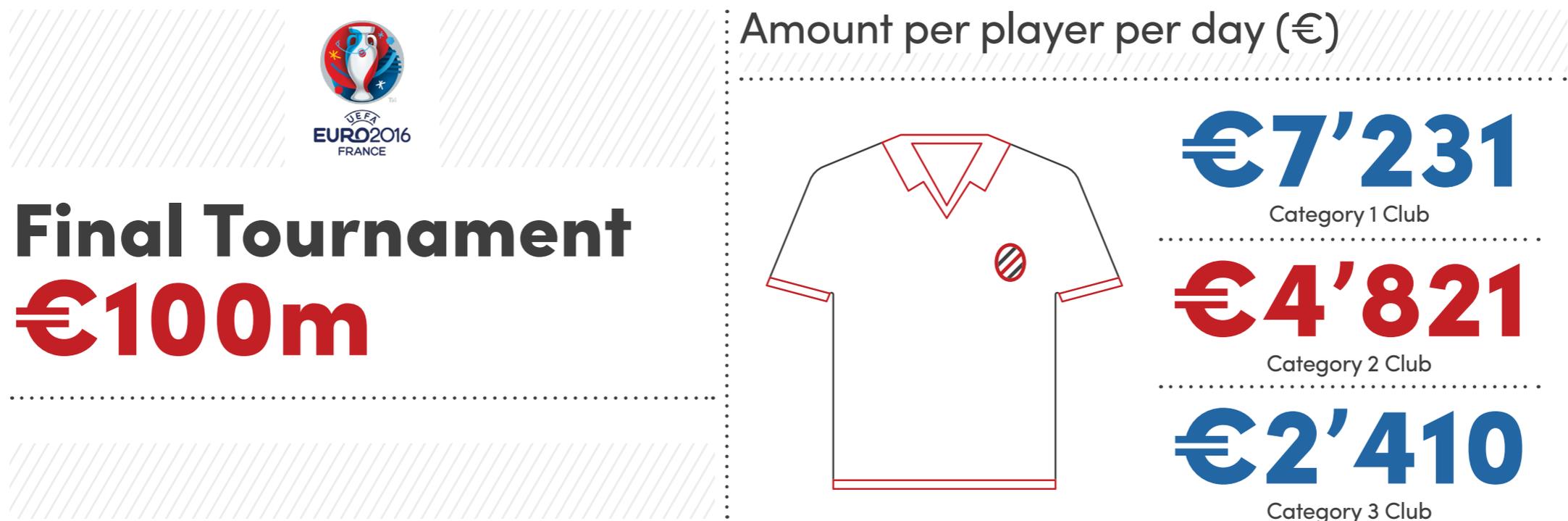
NB - Some clubs that were entitled to receive a share from the qualifying phase ceased to exist. As a result, the total amount that would have been transferred to these clubs (€ 411'701.38) will be attributed to the club benefits distribution pot for the UEFA EURO 2020. Therefore, the final amount distributed for the Qualification Phase is € 50'333'235.62.

NB - As the national team of France did not play any qualifying matches, the ten centralised friendly matches are taken into account.

DISTRIBUTION MODEL

FINAL TOURNAMENT

For the Final Tournament, the total amount is broken down into a fixed amount per player per day – starting 14 days before the first match of the respective national team and finishing the day after the national team’s last match in the Final Tournament – which varies in compliance with the rationale of the FIFA training compensation categorisation per country* in order to better reflect the different levels of player remuneration.



NB - For a player included in the original squad list of 23 players who was injured and replaced before the first match of his national team, payment will only be made for the number of days the player was present during the two weeks before the first match of his national team. For the player who replaced the injured player, payment will be made from the day of replacement until the day after the national team’s last match in the Final Tournament.

NB - For a player who is being transferred to a new club during the Final Tournament, the amount of days is split between the old and the new club of the player.

* FIFA training compensation categorisation per country (as per FIFA Circular #1537):

Category 1: first division clubs from ENG, FRA, GER, ITA, NED and ESP

Category 2: first division clubs from AUT, BEL, DEN, GRE, HUN, IRL, MNE, NOR, POR, RUS, SCO, SRB, SWE, SUI, TUR and UKR and second division clubs from Category 1 countries

Category 3: first division clubs from ALB, ARM, AZE, BLR, BIH, BUL, CRO, CYP, CZE, EST, FIN, GEO, ISL, ISR, KAZ, LAT, LTU, LUX, MKD, MLT, MDA, NIR, POL, ROU, SVK, SVN, WAL and lower division clubs from Category 1 and Category 2 countries.

Note: some adjustments were made to avoid unequal treatment within same league (i.e. FC Vaduz (LIE) is considered a first division club from SUI; Swansea City FC (WAL) is considered a first division club from ENG; Cardiff City FC is considered a second division club from ENG).

ANALYSIS



641

clubs are eligible to
receive a share



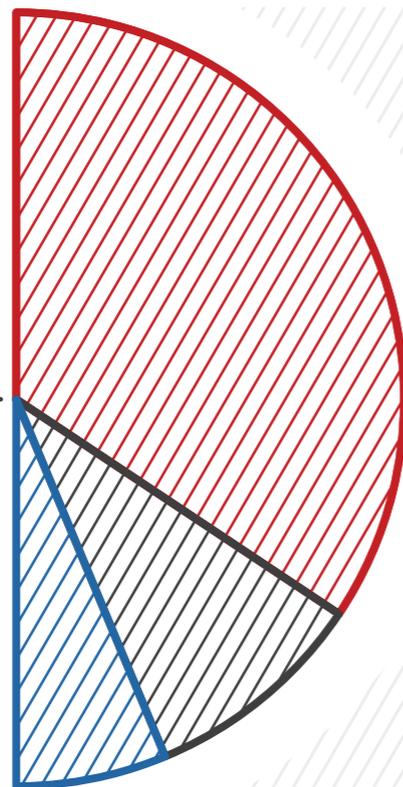
30%

of the clubs eligible to receive
a share do not play in their
domestic top division

ANALYSIS

NUMBER OF CLUBS ELIGIBLE TO RECEIVE A SHARE

A total of
641
clubs playing in
100
different domestic
divisions* from
54
national associations are
entitled to receive a share



70%

of the clubs play in their
domestic top division

19%

of the clubs play in their
domestic second-tier
championship

11%

of the clubs play in their
domestic third or
in lower divisions



EUROPEAN
QUALIFIERS

**QUALIFICATION
PHASE**

637

clubs playing in

99

domestic divisions from

53

national associations

are entitled to receive a share for
releasing at least one player during
the Qualification Phase



UEFA
EURO2016
FRANCE

**FINAL
TOURNAMENT**

207

clubs playing in

35

domestic divisions from

31

national associations

are entitled to receive a share for
releasing at least one player to the
Final Tournament

*The division in which the club plays in the 2016/17 season is taken as a reference

ANALYSIS

TOP 10: TOTAL BENEFITS BY CLUB

| RANK | CLUB | NATIONAL ASSOCIATION | TOTAL AMOUNT (€) | FINAL TOURNAMENT (€) | QUALIFICATION PHASE (€) |
|------|--|---|------------------|----------------------|-------------------------|
| 1 |  Juventus |  | 3'484'875.38 | 3'123'870.13 | 361'005.25 |
| 2 |  Liverpool FC |  | 3'394'511.33 | 3'008'171.23 | 386'340.10 |
| 3 |  Tottenham Hotspur FC |  | 3'066'138.48 | 2'697'230.46 | 368'908.02 |
| 4 |  Manchester United FC |  | 2'997'731.85 | 2'581'531.56 | 416'200.28 |
| 5 |  FC Bayern München |  | 2'898'339.94 | 2'552'606.84 | 345'733.10 |
| 6 |  Real Madrid CF |  | 2'524'835.57 | 2'053'655.36 | 471'180.21 |
| 7 |  Arsenal FC |  | 2'463'222.34 | 2'053'655.36 | 409'566.98 |
| 8 |  FC Barcelona |  | 2'352'693.90 | 2'017'499.46 | 335'194.44 |
| 9 |  AS Roma |  | 2'124'904.29 | 1'807'795.21 | 317'109.08 |
| 10 |  Southampton FC |  | 2'094'099.34 | 1'742'714.59 | 351'384.75 |

ANALYSIS

TOP 10: BENEFITS BY CLUB FOR THE QUALIFICATION PHASE

| RANK | CLUB | NATIONAL ASSOCIATION | TOTAL AMOUNT (€) |
|------|--|---|------------------|
| 1 |  Real Madrid CF |  | 471'180.21 |
| 2 |  Lincoln Red Imps FC |  | 442'469.56 |
| 3 |  Manchester United FC |  | 416'200.28 |
| 4 |  Arsenal FC |  | 409'566.98 |
| 5 |  PFC CSKA Moskva |  | 396'916.57 |
| 6 |  FC Dynamo Kyiv |  | 395'697.83 |
| 7 |  Liverpool FC |  | 386'340.10 |
| 8 |  Chelsea FC |  | 385'555.39 |
| 9 |  Tottenham Hotspur FC |  | 368'908.02 |
| 10 |  Everton FC |  | 362'348.82 |

ANALYSIS

TOP 10: BENEFITS BY CLUB FOR THE QUALIFICATION PHASE ONLY*

| RANK | CLUB | NATIONAL ASSOCIATION | TOTAL AMOUNT (€) |
|------|---|---|------------------|
| 1 |  Lincoln Red Imps FC |  | 442'469.56 |
| 2 |  FC Balzers |  | 291'109.24 |
| 3 |  FC BATE Borisov |  | 283'463.93 |
| 4 |  Maccabi Tel-Aviv FC |  | 266'877.67 |
| 5 |  APOEL FC |  | 243'705.40 |
| 6 |  FC Aktobe |  | 239'664.63 |
| 7 |  FC Pyunik |  | 236'003.00 |
| 8 |  AC Omonia Nicosia |  | 231'951.94 |
| 9 |  F91 Dudelange |  | 221'185.44 |
| 10 |  Birkirkara FC |  | 219'406.24 |

*This table only includes clubs who are solely entitled to receive benefits for the Qualification Phase and not for the Final Tournament, as they did not release any player for the Final Tournament itself.

ANALYSIS

TOP 10: BENEFITS BY CLUB FOR THE FINAL TOURNAMENT

| RANK | CLUB | NATIONAL ASSOCIATION | TOTAL AMOUNT (€) |
|------|--|---|------------------|
| 1 |  Juventus |  | 3'123'870.13 |
| 2 |  Liverpool FC |  | 3'008'171.23 |
| 3 |  Tottenham Hotspur FC |  | 2'697'230.46 |
| 4 |  Manchester United FC |  | 2'581'531.56 |
| 5 |  FC Bayern München |  | 2'552'606.84 |
| 6 |  Real Madrid CF |  | 2'053'655.36 |
| 7 |  Arsenal FC |  | 2'053'655.36 |
| 8 |  FC Barcelona |  | 2'017'499.46 |
| 9 |  AS Roma |  | 1'807'795.21 |
| 10 |  Southampton FC |  | 1'742'714.59 |

ANALYSIS

TOP 10: TOTAL BENEFITS BY NATIONAL ASSOCIATION

| RANK | NATIONAL ASSOCIATION | NUMBER OF CLUBS | TOTAL AMOUNT (€) | % | FINAL TOURNAMENT (€) | QUALIFICATION PHASE (€) |
|------|---|-----------------|------------------|------|----------------------|-------------------------|
| 1 |  England | 60 | 38'329'085.28 | 25.4 | 31'108'540.02 | 7'220'545.26 |
| 2 |  Germany | 39 | 18'483'390.89 | 12.3 | 14'153'831.32 | 4'329'559.57 |
| 3 |  Italy | 31 | 15'822'779.68 | 10.5 | 12'700'363.97 | 3'122'415.71 |
| 4 |  Spain | 34 | 10'455'648.11 | 7 | 8'219'442.23 | 2'236'205.87 |
| 5 |  France | 19 | 7'217'368.56 | 4.8 | 5'712'632.87 | 1'504'735.68 |
| 6 |  Russia | 29 | 6'972'086.17 | 4.6 | 3'900'016.87 | 3'072'069.3 |
| 7 |  Turkey | 28 | 6'781'660.20 | 4.5 | 4'772'579.36 | 2'009'080.83 |
| 8 |  Ukraine | 10 | 3'729'095.83 | 2.5 | 2'564'658.81 | 1'164'437.02 |
| 9 |  Switzerland | 13 | 2'815'517.67 | 1.9 | 1'937'956.47 | 877'561.2 |
| 10 |  Portugal | 9 | 2'442'421.30 | 1.6 | 1'856'003.09 | 586'418.21 |

ANALYSIS

TOP 10: BENEFITS BY NATIONAL ASSOCIATION FOR THE QUALIFICATION PHASE

| RANK | NATIONAL ASSOCIATION | NUMBER OF CLUBS | AMOUNT (€) | % |
|------|--|-----------------|--------------|------|
| 1 |  England | 60 | 7'220'545.26 | 14.2 |
| 2 |  Germany | 39 | 4'329'559.57 | 8.6 |
| 3 |  Italy | 30 | 3'122'415.71 | 6.2 |
| 4 |  Russia | 29 | 3'072'069.3 | 6.1 |
| 5 |  Spain | 34 | 2'236'205.87 | 4.4 |
| 6 |  Turkey | 28 | 2'009'080.83 | 4 |
| 7 |  France | 19 | 1'504'735.68 | 3 |
| 8 |  Ukraine | 10 | 1'164'437.02 | 2.3 |
| 9 |  Kazakhstan | 12 | 1'139'126.44 | 2.3 |
| 10 |  Denmark | 17 | 1'126'057.61 | 2.2 |

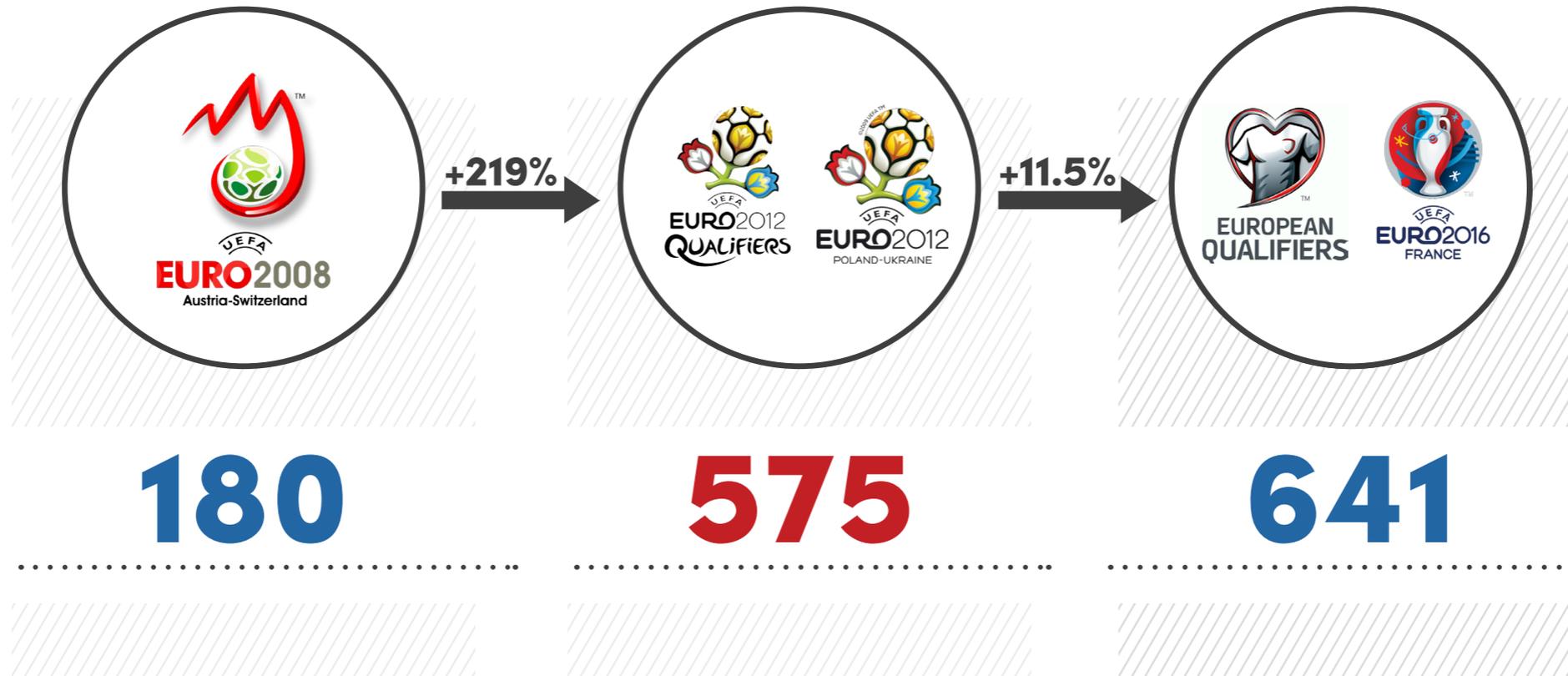
ANALYSIS

TOP 10: BENEFITS BY NATIONAL ASSOCIATION FOR THE FINAL TOURNAMENT

| RANK | NATIONAL ASSOCIATION | NUMBER OF CLUBS | AMOUNT (€) | % |
|------|---|-----------------|---------------|------|
| 1 |  England | 38 | 31'108'540.02 | 31.1 |
| 2 |  Germany | 23 | 14'153'831.32 | 14.2 |
| 3 |  Italy | 20 | 12'700'363.97 | 12.7 |
| 4 |  Spain | 11 | 8'219'442.23 | 8.2 |
| 5 |  France | 10 | 5'712'632.87 | 5.7 |
| 6 |  Turkey | 9 | 4'772'579.36 | 4.8 |
| 7 |  Russia | 10 | 3'900'016.87 | 3.9 |
| 8 |  Ukraine | 4 | 2'564'658.81 | 2.6 |
| 9 |  Switzerland | 6 | 1'937'956.47 | 1.9 |
| 10 |  Portugal | 4 | 1'856'003.09 | 1.9 |

ANALYSIS

COMPARISON WITH THE UEFA EURO 2012 AND THE UEFA EURO 2008



Number of clubs eligible to receive a share

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  ALBANIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|---------------|------------------|
| | 1 | FK Partizani | 129'103.75 |
| | 2 | KF Skënderbeu | 119'945.55 |
| | 3 | KF Tirana | 46'122.96 |

|  ANDORRA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|-----------------|------------------|
| | 1 | FC Santa Coloma | 195'133.33 |
| | 2 | FC Andorra | 138'647.37 |
| | 3 | UE Santa Coloma | 112'971.93 |

|  ARMENIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|--------------|------------------|
| | 1 | FC Pyunik | 236'003.00 |
| | 2 | FC Mika | 55'782.53 |
| | 3 | Alashkert FC | 34'327.71 |

|  AUSTRIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|----------------------|------------------|
| | 1 | FK Austria Wien | 250'700.42 |
| | 2 | SK Rapid Wien | 231'952.94 |
| | 3 | FC Red Bull Salzburg | 194'119.60 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  AZERBAIJAN | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|-------------|------------------|
| | 1 | Qarabağ FK | 365'645.67 |
| | 2 | Qabala İK | 152'806.87 |
| | 3 | PFC Neftchi | 128'899.79 |

|  BELARUS | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|------------------------|------------------|
| | 1 | FC BATE Borisov | 283'463.93 |
| | 2 | FC Dinamo Minsk | 131'399.89 |
| | 3 | FC Shakhtyor Soligorsk | 64'886.22 |

|  BELGIUM | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|----------------|------------------|
| | 1 | KV Mechelen | 256'662.50 |
| | 2 | KSC Lokeren OV | 213'442.16 |
| | 3 | Club Brugge | 204'229.73 |

|  BOSNIA & HERZEGOVINA | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|----------------|------------------|
| | 1 | FK Sarajevo | 53'463.49 |
| | 2 | HŠK Zrinjski | 21'602.78 |
| | 3 | FK Željezničar | 7'200.93 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  BULGARIA | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|---------------------|------------------|
| | 1 | PFC Ludogorets 1945 | 485'841.19 |
| | 2 | PFC Levski Sofia | 77'047.46 |
| | 3 | PFC Beroe 1916 | 73'003.45 |

|  CROATIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|------------------|------------------|
| | 1 | GNK Dinamo | 582'993.58 |
| | 2 | NK Rijeka | 457'051.71 |
| | 3 | HNK Hajduk Split | 175'142.02 |

|  CYPRUS | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|-------------------|------------------|
| | 1 | APOEL FC | 243'705.40 |
| | 2 | AC Omonia Nicosia | 231'951.94 |
| | 3 | AEK Larnaca FC | 134'990.58 |

|  CZECH REPUBLIC | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|-------------------|------------------|
| | 1 | FC Viktoria Plzeň | 685'401.48 |
| | 2 | AC Sparta Praha | 429'605.23 |
| | 3 | FK Jablonec | 130'920.88 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  DENMARK | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|--------------|------------------|
| | 1 | FC København | 639'575.32 |
| | 2 | Odense BK | 254'492.28 |
| | 3 | AGF Århus | 229'193.34 |

|  ENGLAND | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|----------------------|------------------|
| | 1 | Liverpool FC | 3'394'511.33 |
| | 2 | Tottenham Hotspur FC | 3'066'138.48 |
| | 3 | Manchester United FC | 2'997'731.85 |

|  ESTONIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|--------------------|------------------|
| | 1 | FC Levadia Tallinn | 217'179.98 |
| | 2 | Nõmme Kalju FC | 137'825.75 |
| | 3 | FC Flora Tallinn | 104'413.45 |

|  FAROE ISLANDS | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|--------------|------------------|
| | 1 | Víkingur | 151'567.91 |
| | 2 | B36 Tórshavn | 142'906.89 |
| | 3 | HB Tórshavn | 121'254.33 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  FINLAND | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|---------------|------------------|
| | 1 | HJK Helsinki | 90'523.59 |
| | 2 | SJK Seinäjoki | 54'294.99 |
| | 3 | FC Lahti | 12'931.94 |

|  FRANCE | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|---------------------|------------------|
| | 1 | Paris Saint-Germain | 1'339'500.83 |
| | 2 | Olympique Lyonnais | 1'131'347.98 |
| | 3 | AS Monaco FC | 995'980.93 |

|  GEORGIA | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|-------------------|------------------|
| | 1 | FC Dinamo Tbilisi | 109'074.77 |
| | 2 | FC Dila Gori | 25'171.10 |
| | 3 | FC Samtredia | 20'975.92 |

|  GERMANY | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|-------------------|------------------|
| | 1 | FC Bayern München | 2'898'339.94 |
| | 2 | Borussia Dortmund | 1'611'361.85 |
| | 3 | VfL Wolfsburg | 1'372'799.34 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  GIBRALTAR | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|---------------------|------------------|
| | 1 | Lincoln Red Imps FC | 442'469.56 |
| | 2 | Manchester 62 FC | 210'699.79 |
| | 3 | Lynx FC | 50'567.95 |

|  GREECE | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|------------------|------------------|
| | 1 | PAOK FC | 541'485.11 |
| | 2 | Olympiacos FC | 415'182.28 |
| | 3 | Panathinaikos FC | 266'245.30 |

|  HUNGARY | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|-----------------|------------------|
| | 1 | Ferencvárosi TC | 982'136.21 |
| | 2 | FC Videoton | 421'249.29 |
| | 3 | Debreceni VSC | 210'234.88 |

|  ICELAND | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|------------|------------------|
| | 1 | Breidablik | 57'353.87 |
| | 2 | Stjarnan | 39'299.90 |
| | 3 | ÍBV | 13'235.51 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  IRELAND, REP OF. | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|-----------------|------------------|
| | 1 | Sligo Rovers FC | 16'706.15 |
| | 2 | - | - |
| | 3 | - | - |

|  ISRAEL | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|---------------------|------------------|
| | 1 | Maccabi Tel-Aviv FC | 266'877.67 |
| | 2 | Hapoel Beer-Sheva | 205'221.38 |
| | 3 | Maccabi Haifa FC | 115'261.94 |

|  ITALY | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|------------|------------------|
| | 1 | Juventus | 3'484'875.38 |
| | 2 | AS Roma | 2'124'904.29 |
| | 3 | SSC Napoli | 1'466'426.97 |

|  KAZAKHSTAN | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|------------------|------------------|
| | 1 | FC Kairat Almaty | 316'225.69 |
| | 2 | FC Aktobe | 239'664.63 |
| | 3 | FC Astana | 217'489.09 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION



LATVIA

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|--------------|------------------|
| 1 | Skonto FC | 126'401.85 |
| 2 | FK Ventspils | 104'899.09 |
| 3 | FK Jelgava | 69'932.73 |



LIECHTENSTEIN

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|----------------------|------------------|
| 1 | FC Vaduz | 322'190.94 |
| 2 | FC Balzers | 291'109.24 |
| 3 | FC USV Eschen-Mauren | 97'036.41 |



LITHUANIA

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|-------------|------------------|
| 1 | FK Žalgiris | 171'352.48 |
| 2 | FK Trakai | 63'937.88 |
| 3 | FK Sūduva | 62'648.07 |



LUXEMBOURG

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|-------------------|------------------|
| 1 | F91 Dudelange | 221'185.44 |
| 2 | CS Fola Esch | 157'391.70 |
| 3 | FC Differdange 03 | 78'695.85 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION



FYR MACEDONIA

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|---------------------|------------------|
| 1 | FK Vardar | 148'584.74 |
| 2 | FK Rabotnicki | 115'248.81 |
| 3 | FC Shkëndija Tetovo | 31'028.53 |



MALTA

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|---------------|------------------|
| 1 | Birkirkara FC | 219'406.24 |
| 2 | Hibernians FC | 173'869.09 |
| 3 | Valletta FC | 157'310.13 |



MOLDOVA

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|--------------------|------------------|
| 1 | FC Milsami Orhei | 165'010.54 |
| 2 | FC Zimbru Chişinău | 160'519.61 |
| 3 | FC Sheriff | 81'576.50 |



MONTENEGRO

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|-------------|------------------|
| 1 | FK Sutjeska | 59'664.83 |
| 2 | FK Bokelj | 19'888.28 |
| 3 | FK Lovćen | 19'888.28 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION



NETHERLANDS

RANK

CLUB

TOTAL
AMOUNT (€)

1

AFC Ajax

523'572.43

2

PSV Eindhoven

205'170.88

3

Willem II

117'243.16



NORTHERN
IRELAND

RANK

CLUB

TOTAL
AMOUNT (€)

1

Linfield FC

62'670.23

2

-

-

3

-

-



NORWAY

RANK

CLUB

TOTAL
AMOUNT (€)

1

Molde FK

367'302.58

2

FK Bodø/Glimt

206'316.40

3

Rosenborg BK

123'556.85



POLAND

RANK

CLUB

TOTAL
AMOUNT (€)

1

Legia Warszawa SA

550'225.78

2

KKS Lech Poznań

397'659.12

3

Lechia Gdańsk

249'260.54

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  PORTUGAL | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|----------------------------|------------------|
| | 1 | Sporting Clube de Portugal | 988'032.81 |
| | 2 | SL Benfica | 629'901.37 |
| | 3 | FC Porto | 450'773.36 |

|  ROMANIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|--------------------------|------------------|
| | 1 | FC Steaua București | 507'231.98 |
| | 2 | FC Astra | 306'381.94 |
| | 3 | FC Dinamo 1948 București | 98'881.82 |

|  RUSSIA | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|-----------------|------------------|
| | 1 | PFC CSKA Moskva | 1'361'074.02 |
| | 2 | FC Zenit | 1'158'172.67 |
| | 3 | FC Krasnodar | 868'247.89 |

|  SAN MARINO | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|---------------------|------------------|
| | 1 | S.S. Folgore | 183'858.47 |
| | 2 | A.C. Juvenes-Dogana | 151'172.52 |
| | 3 | SP Tre Penne | 151'172.52 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  SCOTLAND | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|------------------------|------------------|
| | 1 | Celtic FC | 449'280.73 |
| | 2 | Aberdeen FC | 412'639.75 |
| | 3 | Hamilton Academical FC | 199'051.39 |

|  SERBIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|------------------|------------------|
| | 1 | FK Partizan | 116'207.75 |
| | 2 | FK Crvena Zvezda | 70'270.61 |
| | 3 | FK Čukarički | 34'804.48 |

|  SLOVAKIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|----------------------|------------------|
| | 1 | ŠK Slovan Bratislava | 296'628.96 |
| | 2 | MŠK Žilina | 123'945.69 |
| | 3 | FC Spartak Trnava | 25'508.69 |

|  SLOVENIA | RANK | CLUB | TOTAL AMOUNT (€) |
|---|------|------------|------------------|
| | 1 | NK Maribor | 88'941.23 |
| | 2 | NK Domžale | 53'480.06 |
| | 3 | NK Celje | 7'640.01 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION



SPAIN

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|-------------------------|------------------|
| 1 | Real Madrid CF | 2'524'835.57 |
| 2 | FC Barcelona | 2'352'693.90 |
| 3 | Club Atlético de Madrid | 1'310'998.42 |



SWEDEN

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|-------------|------------------|
| 1 | Malmö FF | 427'946.20 |
| 2 | Hammarby IF | 385'985.30 |
| 3 | AIK Solna | 314'312.28 |



SWITZERLAND

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|-------------------------|------------------|
| 1 | FC Basel 1893 | 1'312'813.22 |
| 2 | BSC Young Boys | 344'300.16 |
| 3 | Grasshopper-Club Zürich | 331'926.65 |



TURKEY

| RANK | CLUB | TOTAL AMOUNT (€) |
|------|----------------|------------------|
| 1 | Fenerbahçe SK | 1'516'541.32 |
| 2 | Beşiktaş JK | 1'243'435.79 |
| 3 | Galatasaray AŞ | 1'013'947.39 |

ANALYSIS

TOP 3: BENEFITS BY CLUB FOR EVERY NATIONAL ASSOCIATION

|  UKRAINE | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|--------------------------|------------------|
| | 1 | FC Shakhtar Donetsk | 1'260'207.70 |
| | 2 | FC Dynamo Kyiv | 1'253'797.96 |
| | 3 | FC Dnipro Dnipropetrovsk | 566'020.69 |

|  WALES | RANK | CLUB | TOTAL AMOUNT (€) |
|--|------|------------------|------------------|
| | 1 | Swansea City AFC | 1'321'969.60 |
| | 2 | Cardiff City FC | 392'336.57 |
| | 3 | Bala Town FC | 21'069.98 |